

Appendix 3

City of London Safeguarding and supporting high risk and vulnerable children and adults from harm 2023 Strategic Implementation Action Plan

Safer City Partnership

KEY

- City of London Corporation (COLC)
- City of London Police (COLP)
- City of London Corporation Department of Community & Children’s Services (DCCS)
- City of London (COL)
- Child sexual exploitation (CSE)
- Safeguarding Adults Board (SAB)
- Child criminal exploitation (CCE)
- Child missing education (CME)
- Multi-Agency Child Exploitation group (MACE)
- Counter terrorism (CT)
- City & Hackney Safeguarding Children Partnership (CHSCP)

Action	Owner	Completion Date	Red, Amber, Green	Impact and Outcome
Child Sexual Exploitation				
1. Develop communication with	CHSCP	September 2023	This is complete and can be accessed via the CHSCP link below.	Victims of CSE are supported through succinct and clear processes, and

professionals around spotting the signs of CSE and understanding how to make referrals.			chscp City & Hackney Safeguarding Children Partnership	their needs are understood by professionals working with them. Professionals in the City can now access information, resources and guidance on the CHSCP platform to ensure that victims of CSE are provided the best support and professionals are aware of the referral pathways and procedures they must take.
2. Develop a CSE profile for the City.	COLC DCCS & COLP	September 2023	The CSE Profile has now been created.	COLC and COLP are better able to understand CSE and therefore support victims. This helps professionals within COLC DCCS to understand the scale of CSE, the indicators of its occurrence, likelihood, and the methods to tackle it.
3. Work with schools to ensure they have access to training and resources related to CSE, that can be shared with Pupils and Parents in City Schools as appropriate.	Education Safeguarding Forum	Ongoing	COLC DCCS have an overview of the KCSIE guidance, schools are responsible for making sure that these topics are covered. They should be covering these topics in PSHE. Every school in the City is different (most are independent) and therefore they will all have different curriculums. Schools in the City have access to the training programmes provided by the CHSCP. They also occasionally coordinate bespoke training when there is a specific need. COLC Education are currently commissioning training through INEQE to cover some of the new duties in the KCSIE guidance 2023 around online safety and filtering/monitoring on IT equipment.	Schools teaching and pastoral staff have access to learning opportunities on CSE and can recognise and understand CSE better. City School pupils and parents are better safeguarded from CSE/CCE online through schools undergoing training to cover the new duties on safety and filtering on school IT equipment.
4. Work with schools to improve our responses to links of CSE linked with CME.	Education Safeguarding Forum	Ongoing	There are now regular meetings (every half term) and strategic monitoring of attendance. Awareness of CSE will be built into this.	Schools are better able to recognise and respond to incidents that relate to CSE and CME. COLC responses to CSE linked to CME are more succinct and dynamic, with clear and effective communication channels within the schools and between the schools and

				local authority, to ensure the schools and COLC DCCS tackle incidents jointly, without duplication and without increasing risks. Situations can be carefully monitored jointly.
5. Ensure a clear referral pathway into safeguarding.	COLC DCCS	September 2023	The threshold of needs document in City website ensures a clear referral pathway. Support for children and families through Early Help - COL More specifically to CSE, the following link is available: Child Sexual Exploitation - COL	Incidents of CSE are dealt with quickly and confidentially via effective and coherent referral processes. This helps mitigate risks and safeguard vulnerable children.
6. Disrupt and prosecute those who are engaged in CSE activity.	COLP	Ongoing	COLP have three trained officers who can run devices through CAID (Child Abuse Image Database) – and CYPISIS have two trained officers. This system locates IP addresses associated with IIOC (Indecent and prohibited images of children) There have been 5x referrals to COLP from NCA CEOP via CAID since 2021. Awaiting further information on these referrals.	Incidents of CSE occurring in the City are being reported to COLP and consequently this disrupts perpetrators tracks and ability to continue offending, leading to increased protection of children from CSE.
7. Continue to deliver Operation MakeSafe within hotels.	COLC DCCS & COLP	Ongoing	Operation MakeSafe was run in October 2023 following a forum held by COLP for City hotels in September 2023.	Hotels feel more confident in recognising CSE/CCE and their staff have the skills to protect vulnerable children, provide public reassurance and enhance the safety of those staying in the hotels. Should they suspect suspicious behaviour or activity they know the process in which they should follow which can lead to the disruption of CSE/CCE.
8. Provide information to hotels to better inform them of CSE.	COLC DCCS & COLP	Ongoing	COLP held a forum for all the hotels in the COL in September 2023. Information was provided to the hotels by the Safer Business Network on Ask for Angela, drink spiking and vulnerabilities.	Hotels are better informed and prepared to respond to incidents of crime, in particular incidents around CSE and violence against women and

			<p>This event was primarily aimed for hotels and security personnel. 9 hotels attended on the day.</p> <p>This event will run annually going forward.</p>	<p>girls. Representatives from various hotels attended, which ensures that hotels in the COL are engaged with the training opportunities provided and get up to date information that is relevant for them to operate safely.</p>
9. Promote training opportunities to the agencies in the partnership through the CHSCP.	CHSCP	Ongoing	<p>The SAB commissions a package of training for frontline line staff working across the City and Hackney on a yearly basis. In 2023, the Board commissioned 8 different safeguarding courses delivered quarterly. Courses are promoted through different channels, including the SAB bulletin, as well as routine emails to the SAB as well as the wider partnership.</p>	<p>Professionals have knowledge to safeguard vulnerable people. Professionals are provided the necessary training to safeguard children from CSE, as well as increase their knowledge in other safeguarding related areas.</p>
County Lines				
10. Develop and distribute communications materials to help people identify County Lines activity.	DCCS CHCSP MACE	Ongoing	<p>A monthly newsletter is sent to members of the Training, Learning and Development teams to cascade through their departments. This will include materials such as County Lines information. The CHSCP also provide training on CCE and County Lines.</p>	<p>Professionals are kept up to date with the latest County Lines news and updates as well as provided with information and learning on it. This contributes to the scope of County Lines and its context within the City being understood by professionals. This can lead professionals to better recognise and respond to it.</p>
11. Contribute to a Pan-London approach to identifying County Lines activity taking place in the City.	COLP	Ongoing	<p>British Transport Police (BTP) have a Home Office funded unit that deals with identifying County Lines activity. The City has a presence for county lines activity, however, it is transitory so the main response is led by BTP or the Metropolitan Police Service.</p>	<p>County Lines is disrupted in the City and wider London. The presence of County Lines in the City is monitored and disrupted by BTP.</p>
12. Disrupt and prosecute those involved in County Lines in the City.	COLP	Ongoing	<p>Because the City is a unique policing environment, there isn't always the response that other forces nationally have in place. A lot of offenders will move through the City but we may not own them or the associated investigations. Places like Liverpool Street Station are transport links for County Line activity, but these are</p>	<p>Those involved in County Lines in the City are disrupted and held to account. At present the occurrence and risks around County Lines are being monitored by BTP, who have established procedures in place to tackle it efficiently.</p>

			policed by BTP. There has been no specific activity that has fallen to COLP.	
Modern Day Slavery				
13. Increase awareness of Modern Slavery in the City through COL Modern Slavery Working Group.	COL Modern Slavery Group	Ongoing	There was a Corporate audit with the Senior Leadership Team as to who will be taking ownership of this area. The Corporate Audit took place in May 2023 which made a number of recommendations. These recommendations are now being considered at the Executive Leadership Board. An update on what decisions have been made if any about how to take these forward is due imminently.	Victims can be better supported if professionals in the City are better equipped with the knowledge around Modern Slavery and how to handle situation where it is suspected or confirmed.
Radicalisation				
14. Provide training on spotting the signs of safety for radicalisation amongst frontline workers and schools as per our obligations under the Prevent Duty.	COLP	Ongoing	<p>Within CoLP, mandatory internal Prevent training has been launched this year launched for all COLP officers and staff, and regular Prevent inputs are also provided for transferees, new starters and new recruits.</p> <p>Connect Futures are a specialist company who provide training/workshops for professionals as well as youth groups/schools, on a range of topics including Prevent related issues. COLP worked with Connect Futures to provide workshops for all City schools and our police cadets on the subject of 'Fake News and Extremism'. Students were encouraged to question and critically engage on the topic of fake news, conspiracy theories and extremism, both online and offline, and look at how perception can be manipulated.</p> <p>COLP have also supported the COLC DCCS to train front-facing Corporation staff, including Housing Estates staff and Tower Bridge staff.</p>	COLP officers can recognise where individuals might be vulnerable to radicalisation, as well as the Prevent process and know what actions to take in these situations. School pupils in the City are equipped to recognise extremism and how their perception can be manipulated, leading to increased awareness of radicalisation.
15. Close down spaces for extremists to operate in COL.	COLP	Ongoing	COLP will act upon and deal appropriately with any information that comes to their attention in this area, whether this relates to local residents or to individuals that live elsewhere, that are meeting at, using or working at premises or locations in the City.	Opportunities for extremists to operate within the City are closed down and a hostile environment is created for them. COLP Prevent officers are fully equipped to deal with Prevent referrals and will work to

				safeguard individuals that are vulnerable to radicalisation.
16. Ensure that there are meaningful referral pathways for those identified as being at risk of being drawn into or supporting terrorism.	COLC DCCS	Ongoing	The Prevent Standard Operating Procedure recently been reviewed. This document clarifies the referral pathways and processes.	COLC DCCS have clear procedures and guidance in place for the Prevent duty, and for incidents whereby an individual has been identified as being at risk of becoming radicalised. Coherent and clear procedures lead to the quicker and more successful handling of a Prevent case, mitigating the risks of them being radicalised.
17. Support individuals who have been identified as being vulnerable through the COL Channel Panel and provide support to them.	COLC DCCS	Ongoing	COLC DCCS has the capacity to operate Channel Panel meetings both hybrid and virtually and liaises with partners accordingly should a referral come to attention.	Any cases of individuals who have been identified as being vulnerable to radicalisation, are taken through the Prevent/Channel Panel process confidentially and with a focus on reaching the best outcomes for the individual as possible.
18. Support Counter Terrorism Policing through information sharing and operational responses in enforcing action against those suspected of planning terrorist attacks, being members of a proscribed organisation, or seeking to radicalise others.	COLP	Ongoing	Prevent and Pursue now work in the same office, under the same Inspector and collaborate together to share information and intelligence to partner agencies and Police forces. COLP have direct access to sensitive intelligence systems and a 24-7 on call function which allows us to respond quickly to any report that may be of CT threat/harm or risk. CT officers ensure front line officers and staff understand their duty and the importance of counter terrorism awareness and directed CT patrols using Project Servitor as a proactive deterrent.	Cohesion between the Prevent and Pursue teams leads to better communication and understanding of the scale and nature of suspected terrorism and radicalisation in the City.
Cuckooing				
19. Support partners including Housing and Social Care to understand issues around cuckooing and	COLC DCCS	In progress	Training needs were flagged to raise awareness of Cuckooing which will also encompass County Lines and drug dealing. Focussing on recognition that the person being cuckooed is a victim, links to modern day slavery and the duty to report.	Despite the number of cases of Cuckooing being low, this does not necessarily mean it is not happening, and professionals need to be trained to learn the indicators of Cuckooing,

to build this into practice with correct referral routes.			There are options available to the Corporation and the police to use closure orders to protect the victim. Dates for training are still to be confirmed.	so that they can recognise where it could be occurring and how to respond to this in the safest way for the victim.
20. Work with those who are victims of Cuckooing to help them access support and exit the situation safely.	COLC DCCS	Ongoing	As of the end of 2023, there were no recent cases within the COL, but DCCS are aware of the correct referral process to the CCM (City Community MARAC) Should they arise.	Victims are supported to be relieved of the situation quickly. Processes are in place should a Cuckooing situation arise, ensuring that any potential victim receives the support they require as and when the situation occurs. The processes in place provide reassurance to the public that the Local Authority have a strategy to dealing with Cuckooing.
21. Work with COLP and others, using a full range of tools and powers, to bring those who would seek to cuckoo properties to justice.	COLC DCCS & COLP	Ongoing	There are no current cases of Cuckooing in COL.	This is positive for the City and focus can be put into the prevention of Cuckooing occurring and recognising what is positively contributing to the current lack of Cuckooing.

Performance Management Framework		Vulnerability Strategic Implementation Action Plan 2023		
Objective	Key Performance Indicators	Data Source	Performance	Narrative
Child Sexual Exploitation	Percentage of recorded CSE crimes with a sanctioned detection.	COLP	Awaiting data.	
	Number of practitioners in receipt of awareness training.	COLC DCCS & COLP	Number of City of London Corporation professionals not confirmed, however CHSCP provide regular training on	Professionals in the City have access to training on this topic and are equipped with the

			Child Sexual Exploitation available through their platform.	knowledge to respond Child Sexual Exploitation.
County Lines	Number of children missing from care who are flagged as being at risk of County Lines.	COLC DCCS	Year to date missing occurrences (potentially same person): 4 Year to date assessments where child missing was a factor: 0 Year to date assessments where gangs were a factor for the child: 2	The missing occurrences statistics do not only include occurrences linked to County Lines, however it shows the small scale of occurrences altogether.
	Number of practitioners in receipt of awareness training.	COLC DCCS	Number of City of London Corporation professionals not confirmed, however CHSCP provide regular training on County Lines and Child Criminal Exploitation available through their platform.	Professionals in the City have access to training on these two topics and are equipped with the knowledge to respond to County Lines and Child Criminal Exploitation.
Modern Slavery	Number of modern slavery referrals resulting in a positive outcome.	COLC DCCS	Awaiting data.	
	Number of practitioners in receipt of awareness training.	COLC DCCS	Number of City of London Corporation professionals not confirmed, however CHSCP provide regular training Modern Slavery available through their platform.	Professionals in the City have access to training on this topic and are equipped with the knowledge to respond Modern Slavery.
Radicalisation	Number of frontline practitioners in receipt of radicalisation training.	COLC DCCS & COLP	Whole police force as this is now mandatory. Two teams within COLC DCCS trained, plus Tower Bridge staff.	The ongoing efforts to train COLC DCCS practitioners and other front-facing staff increases their ability to recognise where someone might be vulnerable to radicalisation and the speed of which support and intervention can take place.

	Percentage of cases exiting Channel with a positive outcome.	COLC DCCS	100% positive Channel success in past 12 months.	Engagement between the agencies involved, COLC DCCS, COLP, the Home Office Intervention Provider and the subject is strong, therefore increasing the subject's engagement with the process.
Cuckooing	Number of practitioners in receipt of awareness training.	COLC DCCS	Lack of training to practitioners – training need recognised and plans in motion for this to be completed.	Practitioners have recognised they do not have up to date training and therefore this will be provided in 2024.
	Number of premises identified as being cuckooed returned to safe tenancy.	COLC DCCS & COLP	There have been no cases of cuckooing in 2023	Cases in the City in previous years have been zero or no higher than one.